

Edward A. Chow, M.D.
President

Sonia E. Melara, M.S.W
Vice President

Cecilia Chung
Commissioner

Judith Karshmer, Ph.D., PMHCNS-BC
Commissioner

David J. Sanchez, Jr., Ph.D.
Commissioner

David B. Singer
Commissioner

Belle Taylor-McGhee
Commissioner

**HEALTH COMMISSION
CITY AND COUNTY OF SAN
FRANCISCO**

Edwin M. Lee, Mayor
Department of Public Health



Barbara A. Garcia, M.P.A.
Director of Health

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MINUTES

HEALTH COMMISSION MEETING

Tuesday, March 18, 2014, 4:00 p.m.

101 Grove Street, Room 300 or Room 302

San Francisco, CA 94102

1) CALL TO ORDER

Present: Commissioner Sonia E. Melara, MSW, President
Commissioner Edward A. Chow M.D., Vice President
Commissioner Cecilia Chung
Commissioner David J. Sanchez Jr., Ph.D.
Commissioner Belle Taylor-McGhee

Excused: Commissioner Judith Karshmer, Ph.D, PMHCNS-BC
Commissioner David B. Singer

The meeting was called to order at 4:03pm.

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF MARCH 4, 2014.

Action Taken: The minutes of the March 4, 2014 Health Commission were unanimously approved.

3) DIRECTOR'S REPORT

Barbara Garcia, Director of Health, gave the report. The full report can be viewed at:

<http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp>

Conference on LGBT Suicide Risk & Prevention

A conference on Lesbian Gay Bisexual Transgender (LGBT) Suicide Risk and Prevention will be held in San Francisco State University's Cesar Chavez Student Center on Sat., March 22, 2014 from 8 a.m. to 7 p.m. Sponsored by the SF Chapter of the American Foundation for Suicide Prevention, the conference will feature nationally known suicide prevention researchers and practitioners who will present research and best practices to guide practice, programs and policies for suicide prevention and mental health services and care of LGBT youth, transgender youth and adults, LGBT adults and seniors – across the life course.

Medication Error Reduction Program at SFGH

A surveyor from the California Department Public Health (CDPH) arrived Monday, March 3, 2014, to conduct its unannounced triennial 2014 CDPH Medication Error Reduction Program (MERP) survey. This survey stems from state regulations that require all general acute care hospitals to formalize a plan to eliminate or

substantially reduce medication-related errors. The surveyor reviewed medication-related documentations and observed medication-related activities in specific units and in the pharmacies. This included observing the prescribing, dispensing, and administration of medications, conducting chart reviews, conducting staff and patient interviews, and ensuring quality improvement activities with measures of success.

The survey lasted 5 days. Upon the surveyor's exit, he reported that there were no findings or deficiencies to be noted in the Medication Error Reduction Plan. This is the first MERP survey we know of where there are no findings. A "Super Congratulations" to the SFGH MERP Team and to all the hospital's staff for their fine work.

Healthy Stores for Healthy Communities

The Community Health Equity and Promotion Branch coordinated an amazing turn out of advocates for healthy retail in San Francisco. This press event focused on the results of San Francisco youth and young adult surveys of over 200 stores in 6 zip codes including the Tenderloin, Mission, Bayview/Hunter's Point and Marina for comparison purposes. Survey results revealed the disproportionate promotion of unhealthy products in low income neighborhoods. It was clear that a collaboration of strong community agencies and coalitions, youth advocates, policymakers, store owners and staff, and city agencies had been working long and hard on the critical issue of promoting community health, addressing the influence of the tobacco, alcohol, and processed food & drink industries while working with small independent stores and strengthening community itself. Speakers at the event included community advocates, a representative from a participating corner store, Tomas Aragon and Supervisor Eric Mar. See the State of California Healthy Stores for Healthy Community website (www.healthystoreshealthycommunity.com) for press materials, data and other information from San Francisco and other California counties. Here's a sampling of the news coverage. <http://blogs.kqed.org/stateofhealth/2014/03/06/survey-alcohol-and-tobacco-ads-target-californias-children/>

Scientific Presentations and Publications on HIV Pre-exposure Prophylaxis (PrEP)

Dr. Stephanie Cohen, Medical Director of the San Francisco City Clinic, and Drs. Albert Liu and Susan Buchbinder, HIV prevention researchers at Bridge HIV, presented a poster at the 2014 Conference on Retroviruses and Opportunistic Infections (CROI) in Boston in early March. They presented preliminary data from the US PrEP Demonstration Project (The Demo Project), a multi-site project evaluating the delivery of PrEP in STD clinics in San Francisco and Miami and a community health center in Washington DC. PrEP, or the use of anti-HIV medicines daily to reduce the risk of HIV acquisition, has been demonstrated to be safe and effective in clinical trials, and demonstration projects are now evaluating the delivery of PrEP in real-world clinical settings. This project is ongoing and will report final results in 2015.

In collaboration with Dr. Hiroyu Hatano at the University of California San Francisco (UCSF) and Dr. Oliver Bacon at the San Francisco City Clinic and UCSF, this group also presented a late breaker poster presentation at CROI describing an individual who was identified very early in HIV infection through the PrEP Demo Project.

Drs. Liu, Cohen, and Buchbinder also recently published an article in PLOS Medicine describing early experiences implementing PrEP in San Francisco. This article describes initial lessons learned implementing PrEP in 3 delivery settings: a municipal STD clinic (the Demo Project described above), a private health maintenance organization (Kaiser Permanente, San Francisco), and an HIV-specific reproductive health program (Bay Area Perinatal AIDS Center at the UCSF).

Finally, Drs. Buchbinder and Liu published an article in the March issue of Lancet Infectious Diseases on how to prioritize PrEP for maximal public health impact. The article uses two epidemiologic tools, the population attributable fraction (PAF) and number needed to treat (NNT), to identify populations who may benefit the most from PrEP. It explains why PrEP may be most effective at a population level if prioritized for MSM and transgender women who report receptive anal sex without a condom; substance use history and testing for sexually transmitted infections should also inform provider and patient decisions to initiate PrEP.

“Transgender Tuesdays”

This month, San Francisco Department of Public Health (SFDPH) is celebrating the 20th anniversary of the much beloved and highly regarded “Transgender Tuesdays” clinic at Tom Waddell Urban Health. On March 6, SFDPH honored patients, providers, and community supporters who have demonstrated an unflagging commitment to the clinic’s success.

Since its founding, “Transgender Tuesdays” – every Tuesday, 1-5 p.m. – has served as a vital access point for transgender people seeking resources, health care, safety, and community. In 1994, patients, advocates, and activists led a grassroots effort to create a safe place in San Francisco for transgender persons to receive compassionate and appropriate health services. They did this in partnership with medical and mental health providers who recognized the unmet need, and committed themselves to help address it.

“Transgender Tuesdays” has the added distinction of being the first clinic of its kind in the country to provide primary care services specifically for transgender people. Originally housed at Tom Waddell Health Center at 50 Ivy Street, “Transgender Tuesdays” moved last year to the new Tom Waddell Urban Health Clinic (230 Golden Gate Avenue) on the 1st floor of the Kelly Cullen Community.

Dr. Elizabeth Johnson

After 33 years with SFDPH Primary Care, Elizabeth Johnson, M.D. is retiring. During her tenure, Lisa dedicated herself to Primary Care quality improvement and systems integration. She brought the highest standard of leadership, commitment, and clinical care to her work, the staff she directed, and most importantly to patients in the safety-net.

**COMMUNITY HEALTH NETWORK
SAN FRANCISCO GENERAL HOSPITAL & TRAUMA CENTER**

March 2014

Governing Body Report - Credentialing Summary
(2/20/14 BUSINESS-MEC)

	03/2014	07/2013 to 06/2014
<i>New Appointments</i>	11	194
Reinstatements		
<i>Reappointments</i>	35	411
Delinquencies:		
Reappointment Denials:		
Resigned/Retired:	9	165
<i>Disciplinary Actions</i>		
Administrative Suspension		
<i>Restriction/Limitation-Privileges</i>		
Deceased	1	3
<i>Changes in Privileges</i>		
Voluntary Relinquishments	10	105
Additions	7	101
Proctorship Completed	12	142

Current Statistics – as of 2/3/14		
Active Staff	549	
<i>Courtesy Staff</i>	492	
Affiliated Professionals (non-physicians)	255	
TOTAL MEMBERS	1,296	

<i>Applications in Process</i>	44
Applications Withdrawn Month of March 2014	0
SFGH Reappointments in Process 4/2014 to 6/2014	170

LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER

MARCH 2014

Health Commission - Director of Health Report

(March 13, 2014 Medical Exec Committee)

	March	(FY 2013-2014) Year-to-Date
<i>New Appointments</i>	0	10
Reinstatements	0	0
<i>Reappointments</i>	5	38
Delinquencies:	0	0
Reappointment Denials:	0	0
Resigned/Retired:	1	10
<i>Disciplinary Actions</i>	0	0
<i>Restriction/Limitation-Privileges</i>	0	0
Deceased	0	0
<i>Changes in Privileges</i>		
Additions	0	0
Voluntary Relinquishments	0	0
Proctorship Completed	1	9
Proctorship Extension	0	0

Current Statistics – as of 2/28/2014	
Active Medical Staff	36
As-Needed Medical Staff	15
<i>External Consultant Medical Staff</i>	42
<i>Courtesy Medical Staff</i>	1
<i>Affiliated Professionals</i>	6
TOTAL MEMBERS	100

Applications in Process	1
Applications Withdrawn Month of March 2014	0

4) GENERAL PUBLIC COMMENT

There was no general public comment.

5) COMMUNITY AND PUBLIC HEALTH COMMITTEE

Commissioner Taylor-McGhee, Committee Chair, stated that the Committee heard an update on the SFDPH Transgender Health Program. She stated in April, 2014, the program will launch a new health education component to better prepare clients for their surgeries, recovery, and life after their procedures. She added that new program eligibility for the surgeries is in alignment with the San Francisco Health Plan.

Commissioner Taylor-McGhee also stated that the Committee heard an update on Pedestrian Safety activities and the Zero Vision Taskforce. She noted that the SFDPH is working in alignment with other City Departments and community organizations to eliminate pedestrian deaths in San Francisco.

Commissioner Comments/Follow-Up:

Commissioner Chow suggested that pedestrian safety efforts include targeting education of the public regarding cell phone use while crossing the busy streets in San Francisco.

Commissioner Sanchez stated that due to the amount of construction in San Francisco, the public should be encouraged to report any changes in street traffic flow that may impact pedestrian safety.

6) CONSENT CALENDAR

There were no items on the consent calendar.

7) HEALTH COMMISSION OFFICER ELECTIONS

Action Taken: The Commission unanimously elected Edward Chow, MD as President.

Action Taken: The Commission unanimously elected Sonia Melara, MSW as Vice President.

Commissioner Chow thanked Commissioner Melara for her two years of leadership. He stated that he looks forward to working with the Health Commission and Director Garcia to continue the impactful work to provide public health services to all San Franciscans. He stated that the Health Commission will be working with the SFDPH on the following during the next year:

<u>Accessibility and Affordability:</u>	Even with ACA, There are still issues of affordable health care.
<u>Availability:</u>	Services must be available in a timely manner.
<u>Appropriateness:</u>	Services must be culturally appropriate for the client populations
<u>Acceptability:</u>	Services must be responsive to the needs of the public; clients give feedback through client/patient satisfaction surveys.

Commissioner Chow asked the other Commissioners to forward their top three requests for Committee assignments to Mr. Morewitz.

8) LONG TERM INTEGRATION (LTCI) STRATEGIC PLAN: RESOLUTION

Anne Hinton, Executive Director, Department of Aging and Adult Services and Eileen Kunz, On-Lok, gave the presentation.

Commissioner Comments/Follow-Up:

Commissioner Melara asked for more information on the PACE program. Ms. Kunz stated that the program began in San Francisco by On Lok; it focuses on individuals who qualify to be in a nursing home but want to stay in their home or in the community as long as possible.

Commissioner Melara stated that PACE services are targeted for MediCal-eligible seniors and other seniors whose needs are not being met by the service system. She asked if it is possible to look at Healthy San

Francisco as a model of care for this population Ms. Hinton stated that the advisory committee looks at the asset and income limits each year; however, she agreed that many people making just a bit more than the limit are “falling through the cracks.” Ms. Hinton added that through business collaboration with City resources, she hopes solutions may be found to help this group.

Commissioner Sanchez thanked Ms. Hinton and Ms. Kunz for the impactful presentation. He added that he is excited by the rich collaboration of providers and City Departments to work towards meeting the needs of the elderly population in San Francisco.

Commissioners Chung asked if any LGBT agencies participated in the design group. Ms. Hinton stated that LGBT providers were included in the planning process.

Commissioner Chow asked how the change in focus for the PACE program will be implemented. Ms. Kunz stated that San Francisco Anthem would care for the dually-eligible population; PACE would focus only on the frail population.

Commissioner Chow asked how cultural competency is dealt with in regard to these services. Ms. Kunz stated that it is the San Francisco Health Plan’s responsibility to meet the needs of its consumers; she added that there is an Ombudsman and advocacy programs to assist with these issues. She also added that services providers in San Francisco have a wide range of cultural and linguistic capabilities.

Commissioner Melara proposed an amendment to the draft resolution:

“Further Resolved, the San Francisco Department of Public Health will continue to work with the Long Term Care Integration Implementation Group to develop an effective implementation plan for the long-term care integration strategy for San Francisco.”

Action Taken: The amended resolution was unanimously approved. (See Attachment A)

9) SFGH REBUILD UPDATE

Mark Primeau, SFDPH Capital Projects, Ron Alameida, Department of Public Works, and Tristan Cook, SFGH Rebuild Team, gave the update.

Commissioner Comments/Follow-Up:

Commissioner Chow asked for clarification on the timeline of the project. Mr. Alameida stated that although the project has been delayed several weeks, it is overall still on target with its projected timeline. Prior to the recent delays, the project was ahead of schedule.

Commissioner Chow asked if the 9% use of local business enterprises (LBE) is expected to be maintained. Mr. Alameida stated that the project initially used a higher amount of LBE due to the type of contractor work needed in the early phases of the project; however he anticipates that the overall project will use 9% LBE.

Commissioner Chow requested that the discussion of whether the SFGH Rebuild Project IT budget includes the costs for an electronic medical record be scheduled for a future SFGH JCC meeting.

Commissioner Sanchez asked if the team is anticipating any delays. Mr. Alameida stated that there will likely be some delays but is not concerned about the overall timeline because there will also be time-saving projects as well.

10) SFDPH HUMAN RESOURCES UPDATE

Ron Weigelt, SFDPH Human Resources Director, gave the update.

Commissioner Comments/Follow-Up:

Commissioner Melara asked for data on the number of SFDPH staff who retired in comparison to the number of staff hired. Mr. Weigelt stated that the number of SFDPH employees hired and retiring are almost identical.

Commissioner Melara asked why the SFDPH stopped using the rule of the list. Mr. Weigelt stated that the state personnel system ruled that the use of "Rule of the list" is not appropriate because it is not competitive; however, the "Rule of three" or ten has been deemed appropriate. He added that local unions have recently approved the use of the "Rule of ten. "

Commissioner Melara stated that very few incentives have been put into place for City employees; she asked whether the SFDPH is doing anything to prevent staff from leaving voluntarily. Mr. Weigelt stated that he has been working with Director Garcia to recognize employees' length or service. There is also a new Workforce Development Committee which may address this issue.

11) OTHER BUSINESS

This item was not discussed.

12) JOINT CONFERENCE COMMITTEE REPORTS

Commissioner Chow, SFGH Committee Chair, stated that at the March 11, 2014 SFGH JCC meeting, the Committee heard a Quality Measures update along with the regular reports from the hospital administrator and the Chief of Medical Staff. In addition, the Committee heard an update on the CMS and Joint Conference surveys and related correction plans. He added that both entities accepted the SFGH corrective action plans. In closed session, the Committee approved the credentials and quality reports.

13) COMMITTEE AGENDA SETTING

This item was not discussed.

14) ADJOURNMENT

The meeting was adjourned at 5:53pm.

IN SUPPORT OF THE LONG-TERM CARE INTEGRATION STRATEGIC PLAN FOR SAN FRANCISCO

Resolved, that the Health Commission thanks the Long Term Care Integration Design Group for the Long Term Care Integration Strategic Plan for San Francisco.

Further Resolved, the San Francisco Department of Public Health will continue to work with the Long Term Care Integration Implementation Group to develop an effective implementation plan for the long-term care integration strategy for San Francisco.

I hereby certify that the San Francisco Health Commission, at its meeting of March 18, 2014, adopted the foregoing resolution.

Mark Morewitz
Health Commission Executive Secretary